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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Bread of Life, Inc. Malden, Massachusetts

We have audited the accompanying consolidated financial statements of the Bread of Life, Inc. (a Massachusetts non-profit corporation), which comprise the consolidated statements of financial position as of December 31, 2016 and 2015, and the related consolidated statements of activities, cash flows, and functional expenses for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

To the Board of Directors Bread of Life, Inc. Page 2

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above presented fairly, in all material respects, the financial position of Bread of Life, Inc. as of December 31, 2016 and 2015, and the changes in its net assets, cash flows, and functional expenses for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Rusell, Bries & G. CCP

Certified Public Accountants Boston, Massachusetts

November 3, 2017

BREAD OF LIFE, INC. CONSOLIDATED STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2016 AND 2015

ASSETS

		2016	 2015
Current Assets			
Cash and cash equivalents	\$	383,880	253,483
Accounts receivable - government grants		37,283	39,401
Pledges receivable-current, net		30,932	39,632
Prepaid Insurance		1,218	3,504
Prepaid Expense		6,513	 924
Total current assets		459,826	 336,944
Fixed Assets			
Building		750,000	750,000
Equipment		7,097	5,020
Vehicles		71,834	 71,834
Total fixed assets		828,931	826,854
Less: accumulated depreciation		(105,002)	 (79,469)
Net fixed assets	*************	723,929	 747,385
Other Assets			
Pledges receivable, noncurrent, net		3,600	7,400
Investment in LLC		-	 •
Total other assets		3,600	 7,400
Total assets	\$	1,187,355	\$ 1,091,729
LIABILITIES AND NET AS	SSET	S	
Current Liabilities			
Payables and accrued expenses	\$	12,072	\$ 6,079
Non-Current Liabilities			
Mortgage Notes		750,000	750,000
Tri-Cap Note		100,000	 100,000
Total non-current liabilities		850,000	 850,000
Net Assets			
Net assets - unrestricted		213,437	(8,742)
Net assets - restricted		111,846	 244,392
Total net assets		325,283	 235,650
Total liabilities and net assets	\$	1,187,355	\$ 1,091,729

BREAD OF LIFE, INC. CONSOLIDATED STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

		Temporarily		-
	Unrestricted	l Restricted	Total	2015
Support and Revenue				
Public Support				
Government grants	\$ 38,544	4 \$ -	\$ 38,544	\$ 35,052
Foundation and private grants	141,913	44,060	185,973	187,803
Fundraising events, gifts, & contributions	324,888		324,888	178,617
Total public support	505,345	44,060	549,405	401,472
Other Revenue				
Interest Income	115	_	115	125
Other Revenue	2,263	. <u>.</u>	2,263	1,207
Donated space, goods & services	258,282	-	258,282	259,781
Net assets released from restrictions	176,606	(176,606)		
Total other revenue	437,266	(176,606)	260,660	261,113
Total support and revenue	942,611	(132,546)	810,065	662,585
Functional expenses				
Program services				
Meals program - purchased	190,977	_	190,977	174,110
Meals program - donated	221,134		221,134	182,918
Food pantry - purchased	151,374	-	151,374	169,898
Food pantry - donated	29,843		29,843	70,263
Total program services	593,328	-	593,328	597,189
Supporting services				···
Administrative - purchased	80,197	-	80,197	33,403
Administrative - donated	7,305	_	7,305	6,600
Fundraising - purchased	39,602		39,602	22,776
Total supporting services	127,104	-	127,104	62,779
Total functional expenses	720,432	-	720,432	659,968
Excess of liabilities over assets acquired			<u>.</u>	108,458
Change in net assets	222,179	(132,546)	89,633	(105,841)
Net assets, beginning of year	(8,742)	244,392	235,650	341,491
Net assets, end of year	\$ 213,437	\$ 111,846	\$ 325,283	\$ 235,650

BREAD OF LIFE, INC. CONSOLIDATED STATEMENTS OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2015

	2015				
		Temporarily			
	Unrestricted	Restricted	Total		
Support and Revenue					
Public Support					
Government grants	\$ 35,052	2 \$ -	\$ 35,052		
Foundation and private grants Fundraising events, gifts, & contributions	179,268 178,617	•	187,803 178,617		
Total public support	392,937	8,535	401,472		
Other Revenue					
Interest Income	125	-	125		
Other Revenue	1,207	-	1,207		
Donated space, goods & services	259,781	-	259,781		
Net Assets Released from Restrictions	4		•		
Total other revenue	261,113	-	261,113		
Total support and revenue	654,050	8,535	662,585		
Functional expenses					
Program services					
Meals program - purchased	174,110	-	174,110		
Meals program - donated	182,918	-	182,918		
Motel expenses - purchased	-	-	-		
Food pantry - purchased	169,898		169,898		
Food pantry - donated	70,263	***************************************	70,263		
Total program services	597,189		597,189		
Supporting services			22.402		
Administrative - purchased	33,403	-	33,403		
Administrative - donated Fundraising - purchased	6,600 22,776	-	6,600 22,776		
Total supporting services	62,779		62,779		
Total functional expenses	659,968		659,968		
Total failotional expenses			037,700		
Excess of liabilities over assets acquired	108,458	-	108,458		
Change in net assets	(114,376)	8,535	(105,841)		
Net assets, beginning of year	105,634	235,857	341,491		
Net assets, end of year	\$ (8,742)	\$ 244,392	\$ 235,650		

BREAD OF LIFE, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

		2016	 2015
Cash flows from operating activities:	.		
Change in net assets	\$	89,633	\$ (105,841)
Adjustments to reconcile change in net assets to net			
cash provided (used) by operating activities:			
Depreciation		25,533	24,531
(Increase) in accounts receivable		2,118	(15,225)
Decrease in pledges receivable		12,500	17,500
Decrease in prepaid expenses		(3,303)	4,000
Increase in accts payable & accrued expenses		5,993	 4,301
Net cash provided by operating activities	***************************************	132,474	 (70,734)
Cash flows from investing activities:			
Purchase of property, plant and equipment		(2,077)	 (743,426)
Net cash provided by investing activities		(2,077)	 (743,426)
Cash flows from financing activities			
Increase in notes payable			 850,000
Net cash provided by financing activities			 850,000
Net increase in cash		130,397	35,840
Cash, beginning of year		253,483	 217,643
Cash, end of year	\$	383,880	\$ 253,483

BREAD OF LIFE, INC. CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

7	n	1	4
L	U	1	6

		Program Expense	dministrative Expenses	undraising Expenses	 Total	 015 Total
Salaries and wages	\$	154,764	\$ 19,346	\$ 19,345	\$ 193,455	\$ 144,989
Payroll taxes		13,330	1,666	1,666	16,662	12,078
Employee benefits		30,300	3,787	3,787	37,874	33,754
Accounting services		7,600	950	950	9,500	6,000
Client food and personal items		19,051	2,381	2,382	23,814	29,155
Depreciation		25,533	-	-	25,533	24,531
Marketing		121	15	15	151	1,000
Fees and licenses		2,639	330	330	3,299	4,085
Insurance		13,323	1,666	1,666	16,655	15,158
Office and program supplies		5,033	629	629	6,291	7,124
Other professional fees		20,080	2,510	2,510	25,100	24,210
Postage and delivery		1,556	195	195	1,946	4,158
Printing and copying		529	66	66	661	5,115
Repairs and maintenance		-	-		-	-
Rental Space		6,105	763	763	7,631	30,233
Occupancy		5,461	682	682	6,825	9,895
Telephone		3,859	482	482	4,823	4,665
Utilities		13,525	1,691	1,691	16,907	14,336
Van expenses		5,953	744	744	7,441	5,872
Interest Expense		-	40,595	-	40,595	9,807
Miscellaneous	_	13,589	 1,699	 1,699	 16,987	 14,023
Subtotal		342,351	80,197	39,602	462,150	400,187
Donated goods and services						
Volunteer services		-	7,305	-	7,305	6,600
Client food and personal items		229,459	-	-	229,459	219,301
Space/facility usage and parking		21,518	 	 -	 21,518	 33,880
Subtotal		250,977	 7,305	 •	 258,282	 259,781
Total functional expenses	\$	593,328	\$ 87,502	\$ 39,602	\$ 720,432	\$ 659,968

BREAD OF LIFE, INC. CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2015

20	1	c
/11	Ł	٠,

				20	115		
		Program	A	dministrative	F	undraising	
		Expense		Expenses		Expenses	 Total
Salarias and wassa	ø	107.017	Φ.	0.504	Ф	2.524	
Salaries and wages Payroll taxes	\$	127,817	\$	8,586	\$	•	\$ 144,989
Employee benefits		10,648		715		715	12,078
^ *		29,756		1,999		1,999	33,754
Accounting services		5,290		355		355	6,000
Client food and personal items		25,703		1,726		1,726	29,155
Depreciation		24,531		-		-	24,531
Marketing		882		59		59	1,000
Fees and licenses		3,023		941		121	4,085
Liability insurance		13,362		898		898	15,158
Office and program supplies		6,280		422		422	7,124
Other professional fees		21,342		1,434		1,434	24,210
Postage and delivery		3,666		246		246	4,158
Printing and copying		4,509		303		303	5,115
Rental space		24,187		3,023		3,023	30,233
Occupancy		8,723		586		586	9,895
Telephone		4,113		276		276	4,665
Utilities		12,638		849		849	14,336
Van expenses		5,176		348		348	5,872
Interest Expense		-		9,807		_	9,807
Miscellaneous		12,363		830		830	 14,023
Subtotal		344,008		33,403		22,776	400,187
Donated goods and services							
Volunteer services		-		6,600		_	6,600
Client food and personal items		219,301		-,		-	219,301
Space/facility usage and parking		33,880		_		_	33,880
. , , , , ,			***				33,000
Subtotal	<u></u>	253,181		6,600		<u> </u>	259,781
Total functional expenses	\$	597,189	\$	40,003	\$	22,776 \$	659,968

Note 1 - Operations and Not-for-Profit Status

Bread of Life, Inc. is a local volunteer organization composed of 45 partners that include churches, synagogues, high schools, businesses, and public service groups from the communities such as Everett, Malden, Medford, Melrose, Reading, Stoneham and Wakefield. Bread of Life, Inc. collaborates with local agencies to help low-income people obtain housing, shelter, furniture, counseling, food and healthcare. In 2016 over 1,056,000 meals were distributed to those in need and in 2015 over 1,030,000 meals were distributed through Bread of Life, Inc.'s food programs.

Bread of Life, Inc. (the "Organization") was incorporated in 1992 under the provisions of Massachusetts General Laws Chapter 180 and qualifies as a tax-exempt, not-for-profit corporation under Section 501c(3) of the Internal Revenue Code. Bread of Life, Inc. has been classified as an organization which is not a private foundation under Section 509(a); accordingly, contributions made to this Organization qualify for the maximum charitable deduction for federal income tax purposes.

Note 2 - Summary of Significant Accounting Policies

- Basis of Accounting

The Organization prepares its financial statements in accordance with accounting principles generally accepted in the United States of America.

- Basis of Presentation

The Organization follows FASB Accounting Standards Codification ASC No. 958, "Financial Statements of Not-for-Profit Organizations". Under ASC No. 958, the Organization is required to report information regarding its financial position and activities according to three classes of net assets (unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets) based upon the existence or absence of donor imposed restrictions. At year end, there were no permanently restricted net assets.

These financial statements have been prepared to focus on the Organization as a whole and to present balances and transactions according to the existence or absence of donor-imposed restrictions.

Consolidated Financial Statements

The consolidated financial statements include the accounts of the Organization and its wholly owned subsidiary, 54 Eastern Ave Malden LLC.

Note 2 - Summary of Significant Accounting Policies (continued)

- Cash and Cash Equivalents

Statements of cash flows are designed to show the change in cash and cash equivalents during the year. Cash equivalents are defined as short-term (maturity of three months or less), highly liquid investments that are both readily convertible to cash and are so near maturity that fluctuations in interest rates lead to insignificant risk of changes in investment value. The Organization did not hold any cash equivalents as of December 31, 2016 and 2015.

- Accounts Receivable

Accounts receivable - government grants represent amounts which are due from cost reimbursement grants administered by local government agencies. Management considers these amounts to be fully collectible. Therefore, there is no provision for uncollectible accounts receivable.

- Contributions

The Organization follows FASB Accounting Standards Codification ASC No. 958, Financial Statements of Non-for-Profit Organizations". ASC No. 958 requires that contributions be recorded as receivables and revenues and requires the Organization to distinguish between contributions received for each net asset category in accordance with donors' imposed restrictions. Contributions may include gifts of cash, collection items, or promises to give.

Contributions, including unconditional promises to give, are recognized as revenues in the period received. Conditional promises to give are not recognized until they become unconditional, that is, at the time when the condition on which they depend are substantially met.

Contributions of assets other than cash are reported at their estimated fair value. Contributions to be received after one year are discounted at an appropriate discount rate commensurate with the risk involved.

Amortization of discounts are recorded as additional contribution revenue in accordance with donor-imposed restrictions, if any, on the contributions. An allowance for uncollectible contributions receivable is provided based upon management's judgment of potential defaults.

Note 2 - Summary of Significant Accounting Policies (continued)

- Contributions (continued)

The determination includes such factors as prior collection history, type of contribution, and nature of fund raising activity. Intentions to give, which are not legally enforceable, are not recorded until actually received.

Support that is restricted by the donor is reported as an increase in temporarily or permanently restricted net assets, depending on the nature of the restriction, until the restriction expires, at which time temporarily restricted net assets are reclassified to unrestricted net assets.

The Organization has elected to report restricted contributions whose restrictions are met in the same reporting period as unrestricted support.

- Property and Equipment

The Organization records property and equipment at cost at the date of acquisition. The Financial Accounting Standards Board (FASB) of the AICPA requires recognition of depreciation for long-lived assets for financial statements of not-for-profit organizations. Depreciation expense was \$25,533 and \$24,531 for the years ended December 31, 2016 and 2015 respectively.

Depreciation is based on the straight-line method over the estimated useful lives of the assets as follows:

	<u> y ears</u>
Building	39
Equipment	5
Vehicles	5

- Compensated Absences

Employees of the Organization are entitled to paid vacations, paid sick days off, depending on job classification, length of service, and other factors. It is impractical to estimate the amount of compensation for future absences, and accordingly, no liability has been recorded in the accompanying statements.

The Organization's policy is to recognize the costs of compensated absences when actually paid to employees.

Note 2 - Summary of Significant Accounting Policies (continued)

- Income Tax

The Organization is a not-for-profit corporation as described in Section 501c(3) of the Internal Revenue code and is generally exempt from Federal income taxes under Section 501(a). Management believes the tax exempt status will be maintained in the future.

- Estimates

The presentation of financial statements in conformity with generally accepted accounting principles requires the use of management's estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

- Reclassifications

Certain amounts in the prior year financial statements have been re-classed for comparative purposes to conform to the presentation in the current year financial statements.

- Functional Expenses

In accordance with generally accepted accounting principles, the Organization allocates its expenses on a functional basis among its various programs and support services. Expenses that can be identified with a specific program and support service are allocated directly according to their natural expense classification.

Note 3 - Restrictions on Net Assets

Temporarily restricted net assets are restricted to:

Building Fund (Capital Campaign) \$ 111,846

Note 4 - Net Assets Released from Restrictions

Temporarily restricted net assets released from restrictions for 2016:

Building Fund (Capital Campaign) \$ 176,606

Note 5 - Pledges Receivable

Pledges receivable represent unconditional promises to give over a period of time. Pledges expected to be collected after December 31, 2016 are recorded at a net present value based on U.S. Treasury securities yields with maturity dates similar to the collection period.

The following is a schedule of pledges receivable at December 31, 2016.

Year of Collection	A	mount
2017	\$	33,500
2018		2,800
2019		800
Years thereafter		
Gross pledges Less:		37,100
Allowance for uncollectible		(2,568)
Net pledges	\$	34,532

Note 6 - In-Kind Donations

ASC No. 958 requires the fair value of donated services to be recognized in the financial statements which either create or enhance a non-financial asset or require specialized skills which would need to be purchased if not donated.

The Organization had in-kind contributions of the following:

	2016			2015		
Rent	\$	11,468	\$	23,800		
Parking		10,050		10,080		
Pantry/Meals		201,640		171,642		
Professional Services		7,260		6,000		
Restaurant meals		-		30,240		
Program supplies		15,364		5,519		
Clothing		12,500		12,500		
	\$	258,282	\$	259,781		

Note 7 - Volunteer Services

A total of approximately 24,000 and 23,156 volunteer hours for 2016 and 2015 respectively, are not included in these financial statements as they do not meet the criteria for recognition.

Note 8 - Acquisition of 54 Eastern Ave Malden LLC

On August 14, 2013 the Organization and Tri-City Community Action Program, Inc. (Tri-Cap) created a limited liability company to purchase a building at 54 Eastern Avenue in Malden, Massachusetts with a purchase price of \$750,000. The limited liability company formed was 54 Eastern Ave Malden, LLC. The Organization's initial interest in the jointly created LLC was 46.7% of the LLC.

On April 23, 2015 Tri-Cap filed for chapter 11 bankruptcy in the US Bankruptcy court for the District of Massachusetts. On August 27, 2015 the Organization and Tri-Cap entered into an agreement in which Tri-Cap redeemed its remaining Interest in the LLC for a promissory note in the agreed-upon amount of \$100,000 payable on certain conditions. The Bankruptcy Court approved the agreement on September 17, 2015. As a result of the acquisition, the Organization is expected to continue the project of developing affordable apartments, administrative offices, a food pantry, dining room and kitchen on the property (the "Project").

It is expected that the operations of the LLC will be predominantly supported by contributions. As such, the excess of liabilities assumed over assets acquired is immediately written off as a separate charge in the statement of activities.

The following table summarizes the consideration paid for the LLC and the amounts of the assets acquired and liabilities assumed at the acquisition date.

At September 17, 2015:

\$	100,000
Ψ	100,000
	11,500
<u>\$</u>	111,500
\$	3,042
	775,000
	(775,000)
	3,042
	108,458
\$	111,500
	\$ \$ \$

Note 9 - Notes Payable

The Tri-CAP Note will be paid upon closing of the Project affordable housing financing sources to the extent qualified as costs of the affordable housing portion of the Project. If the Project does not proceed because of the termination or lapse of the Special Permit granted to the Project by the City of Malden (or any successor permit for an affordable housing Project), then, for the 180 day period following such termination or lapse, the LLC shall not make any distributions of cash or return capital proceeds to its members and shall have the option (but not the obligation) to pay the balance then due and owing under the Tri-Cap note.

At the end of the 180 day period if the Tri-Cap Note is outstanding, to the extent the Tri-CAP Note is not paid from Project financing sources, whether or not the Project is modified or abandoned by the Organization or the LLC as permitted, then the Tri-CAP Note will be paid out of any distributions of excess cash or capital proceeds of the LLC to the members of the LLC, pari passu with the Existing Bread of Life Expenses and any other capital contributions to the LLC. Bread of Life's capital contributions as of the date hereof are \$50,000 (the "Existing Bread of Life Expenses").

In addition, the LLC shall not accept any grant money that reimburses the Existing Bread of Life Expenses unless the Tri-CAP Note is paid in full or otherwise reimbursed on a pari passu basis to the extent of such grant money. The LLC may not make distributions of cash or return capital proceeds to its members or accept restricted grant money that reimburses the Existing Bread of Life Expenses until the Tri-CAP Note is satisfied in full. In addition, the Tri-CAP Note shall be prepayable by the LLC, without penalty, at any time.

The Organization has an interest only note payable to an area bank in monthly installments of \$1,854 at an annual rate of 3.5% that is secured by the land and building and has principal outstanding of \$675,000. The Organization also has a seller financed note, due August 14, 2018 with a balance of \$75,000 that is secured by the land and building, the monthly installments on the seller financed note is \$313 at an annual rate of 5%.

Note 10 - SIMPLE- IRA Retirement Savings Plan

The Organization maintains a SIMPLE-IRA retirement plan for eligible employees. The Organization makes a matching contribution to the account of each eligible employee who is employed at the company at year end up to 3% of the employee's salary earned during the year. Expenses related to the plan for 2016 and 2015 were \$3,974 and \$3,722 respectively.

Note 11 - Taxes

The Organization evaluates tax positions taken, or expected to be taken, in its tax returns to determine whether tax positions are more-likely-than-not of being sustained by the applicable federal or state authority. The Organization has evaluated the tax positions taken in its previously filed returns and those expected to be taken in 2016 returns and believes they are more-likely-than-not of being sustained if examined by federal or state authorities. The Organizations' 2013 through 2015 tax years remain subject to examination by federal and state authorities.

54 Eastern Ave Malden, LLC was required to file a partnership tax returns in 2013-2015. However, tax returns for those years were not filed and the ramifications is uncertain. If there is a penalty assessed for not filing, it is believed that it will not be material in amount and, therefore, has not been recorded in the financial statements.

Note 12 - Subsequent Events

The Organization has performed an evaluation of subsequent events through November 3, 2017 which is the date that financial statements for Bread of Life, Inc. was issued.